Corporate Message

Toward the future exceeding the functions of yesterday

Since its establishment, the Daiken Group has developed a multitude of products

by capitalizing on limited resources and listening to our customers' needs.

Today we have evolved into a company where our e orts have accrued to provide

first rate building materials and comfortable spaces for our customers.

We will continue to strive towards a sustainable future where people can enjoy

pleasant living spaces and lead spiritually rich lifestyles.

In pursuit of new possibilities, we will transcend the past by developing

innovative functions towards a brighter tomorrow.

Sales Composition by Business and Market (Fiscal 2022) - Other **5**% **Industrial materials** business Domestic market 68% billion yen **Building materials** Global markets Public and commercial buildings 41% Industrial materials Home renovation market Domestic new home market Daiken Group in Figures (Fiscal 2022) 17.3 billion yen 8.7 billion yen (Fiscal 2021 Market capitalization 100 yen per share 3,965 **September** 1945 Japan 2,461 Oversess 1,504 *As of March 31, 2022

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Editorial Policy

The Daiken Group has issued the *Daiken Group Report* as an annual integrated report for stakeholders in order to enhance the understanding of our initiatives for the improvement of medium-term and long-term corporate value based on both financial and nonfinancial indicators.

This report shows the progress of our strategies and stable stage change toward the realization of the long-term vision GP25 by publishing the summary of the past medium-term management plans, in addition to the medium-term management plan GP25 3rd Stage that started in FY 2023. We also improved the contents to specifically emphasize the vision to realize a recycling-oriented society and carbon neutrality through business under the Daiken global environment vision 2050 and Daiken sustainability basic policy that have been newly formulated.

Company Information

DAIKEN CORPORATION and the Daiken Group *Environmental information differs in scope.

Eligible Perio

Fiscal 2022 (April 1, 2021, to March 31, 2022)

*Some sections include information other than the above fiscal period.

Reference Guidelines

- International Integrated Reporting Council (IIRC): The International Integrated Reporting Framework
- ISO 26000

[Disclaimer regarding future prospects]

The forecasts and estimates in this report are based on information available at the time of the report's issuance. Plans and figures depicting the future do not imply a guarantee of actual outcomes.

DAIKEN GROUP REPORT 2022