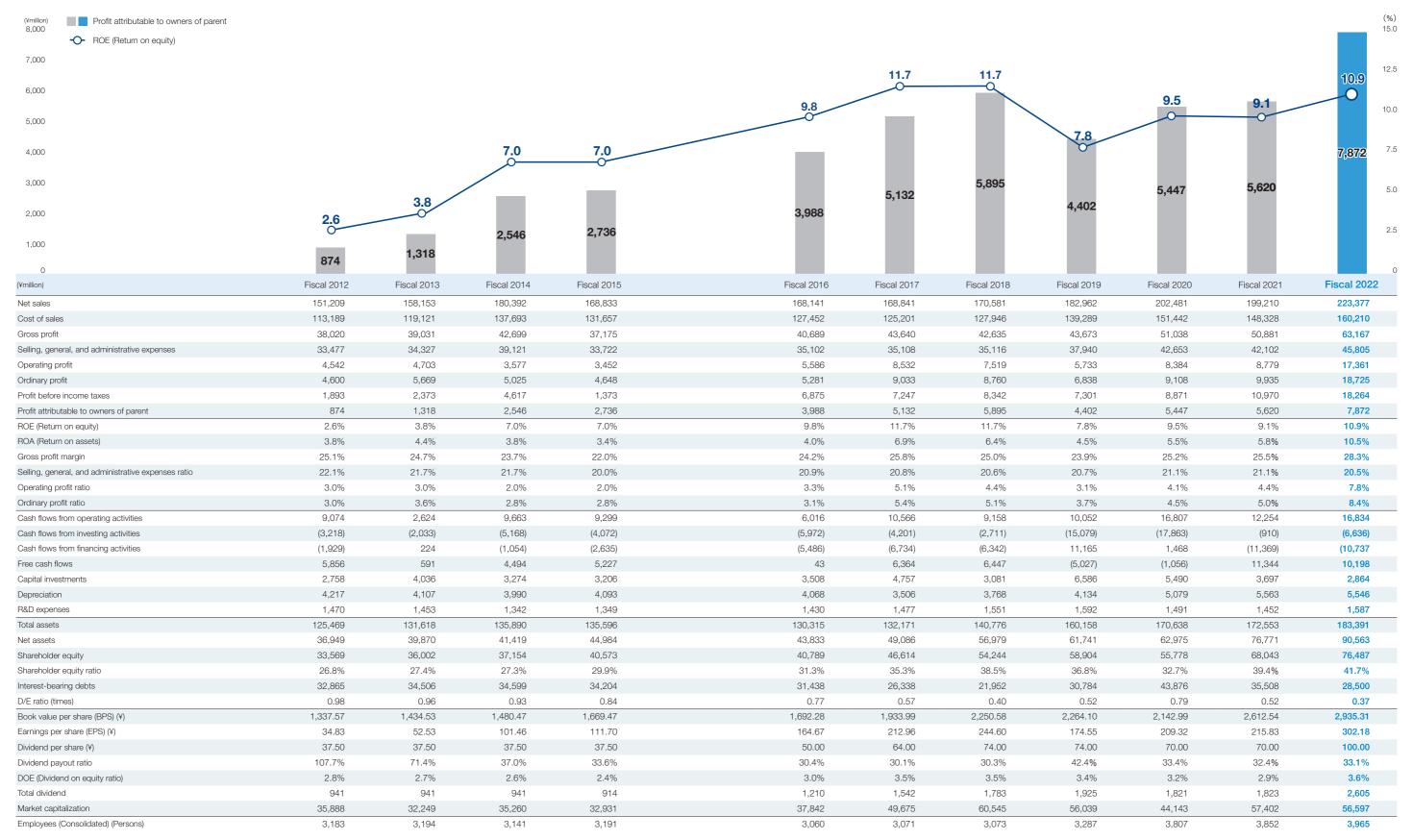
## **Eleven-Year Financial Summary**



(Note) 1. The company consolidated shares at a rate of one share per five as of October 1, 2016. The past figures were also consolidated retrospectively for ease of comparison.

DAIKEN GROUP REPORT 2022 68

<sup>2.</sup> For more information about our financial statements, please refer to our securities report posted on our website. https://www.daiken.jp/company/ir/document/

<sup>3.</sup> Free cash flows = Cash flows from operating activities + Cash flows from investing activities

The cash nows = Cash nows from operating activities + Cash nows in the cash nows in th

<sup>5.</sup> DOE (Dividend on equity ratio) Annual dividend amount / Average shareholder equity at the beginning and end of the period x 100 (%)