

## Consolidated Balance Sheet

(Unit: million yen)

Fiscal years	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>Liabilities</b>														
<b>Current liabilities</b>														
Notes and accounts payable-trade	15,187	17,624	24,881	24,892	25,019	24,104	23,819	21,000	20,620	22,902	20,209	16,876	20,672	15,738
Electronically recorded obligations-operating	-	-	-	-	-	-	-	3,405	5,778	7,671	6,637	6,559	6,978	12,096
Short-term borrowings	14,266	9,027	9,328	9,602	9,304	9,267	8,078	6,232	5,634	5,929	8,885	9,889	5,983	11,252
Current portion of bonds	-	-	5,000	-	-	5,000	-	5,000	-	400	7,000	-	8,000	-
Current portion of long-term loans payable	4,903	6,168	4,978	4,055	3,173	3,013	4,730	4,143	2,963	3,414	3,260	3,358	2,860	5,817
Lease obligations	32	34	35	39	42	43	41	43	38	37	140	127	110	68
Accounts payable-other	21,030	17,129	20,051	19,194	19,863	18,693	17,742	17,829	21,083	22,526	19,486	18,371	19,434	21,313
Income taxes payable	794	433	418	689	529	406	643	1,088	603	2,021	1,671	1,597	1,325	698
Accrued consumption taxes	413	105	185	272	426	738	527	707	397	60	1,150	794	116	121
Provision for bonuses	1,552	1,531	1,331	1,708	1,926	1,869	1,749	2,153	2,198	2,120	2,397	2,490	2,723	2,383
Provision for product warranties	-	-	797	1,419	1,733	1,058	988	1,108	959	850	740	345	282	258
Other provisions	187	214	75	51	4	-	-	-	-	-	168	27	27	-
Deferred tax liabilities	-	23	43	44	16	-	45	-	-	-	-	-	-	-
Other current liabilities	2,998	2,870	2,937	2,933	2,938	3,090	3,010	2,856	3,754	4,002	5,827	5,518	5,764	5,191
<b>Total current liabilities</b>	<b>61,366</b>	<b>55,162</b>	<b>70,065</b>	<b>64,904</b>	<b>64,978</b>	<b>67,286</b>	<b>61,378</b>	<b>65,569</b>	<b>64,032</b>	<b>71,938</b>	<b>77,575</b>	<b>65,956</b>	<b>74,280</b>	<b>74,939</b>
<b>Non-current liabilities</b>														
Bonds payable	5,000	10,000	5,000	10,000	10,000	5,400	10,400	5,400	10,400	10,000	13,000	13,000	5,000	5,000
Long-term borrowings	14,842	8,163	8,231	10,526	11,824	11,266	8,015	5,378	2,814	10,939	11,394	8,950	6,360	7,500
Lease obligations	362	327	292	282	253	213	172	139	101	62	195	183	184	62
Deferred tax liabilities	1,510	1,666	1,534	1,846	1,836	1,890	933	1,634	1,967	1,342	1,479	2,630	1,627	861
Provision for product warranties	137	260	-	1,109	2,337	1,384	2,080	1,316	919	465	266	745	691	609
Other provisions	161	161	147	-	-	-	-	-	-	-	-	272	358	-
Retirement benefit liability	3,163	2,904	2,858	2,743	2,965	2,910	3,228	3,401	3,415	3,508	3,554	3,582	3,573	3,426
Negative goodwill	128	117	105	94	83	72	53	43	33	23	19	16	13	10
Other non-current liabilities	527	366	284	239	191	186	219	201	114	137	176	444	738	622
<b>Total non-current liabilities</b>	<b>25,832</b>	<b>23,967</b>	<b>18,454</b>	<b>26,843</b>	<b>29,492</b>	<b>23,325</b>	<b>25,103</b>	<b>17,515</b>	<b>19,764</b>	<b>26,478</b>	<b>30,087</b>	<b>29,825</b>	<b>18,547</b>	<b>18,539</b>
<b>Total liabilities</b>	<b>87,199</b>	<b>79,130</b>	<b>88,519</b>	<b>91,747</b>	<b>94,471</b>	<b>90,611</b>	<b>86,482</b>	<b>83,084</b>	<b>83,797</b>	<b>98,416</b>	<b>107,662</b>	<b>95,781</b>	<b>92,828</b>	<b>93,478</b>
<b>Net assets</b>														
<b>Shareholders' equity</b>														
Share capital	13,150	13,150	13,150	13,150	13,150	13,150	13,150	13,150	13,150	15,300	15,300	15,300	15,300	15,300
Capital surplus	11,850	11,850	11,850	11,850	11,850	11,850	11,655	11,943	11,943	14,071	14,080	13,948	13,958	13,965
Retained earnings	9,018	9,758	9,691	10,073	11,679	13,478	15,143	18,896	23,007	25,507	29,081	33,009	38,501	46,089
Treasury shares	-730	-1,179	-1,179	-1,179	-1,180	-2,302	-1,429	-1,430	-1,430	-1,418	-1,403	-1,381	-1,364	-1,345
<b>Total shareholders' equity</b>	<b>33,288</b>	<b>33,580</b>	<b>33,512</b>	<b>33,894</b>	<b>35,499</b>	<b>36,177</b>	<b>38,519</b>	<b>42,559</b>	<b>46,670</b>	<b>53,460</b>	<b>57,059</b>	<b>60,877</b>	<b>66,395</b>	<b>74,009</b>
<b>Accumulated other comprehensive income (losses)</b>														
Valuation difference on available-for-sale securities	125	-48	162	1,175	1,524	3,158	3,413	4,762	6,897	5,161	2,912	5,086	3,924	2,902
Deferred gains or losses on hedges	-9	26	128	427	241	83	163	97	22	132	-443	265	459	-40
Foreign currency translation adjustment	-191	-251	-233	504	1,055	1,303	257	-194	245	-176	-3,493	793	4,380	4,934
Remeasurements of defined benefit plans	-	-	-	-	-1,165	-148	-1,563	-609	409	326	-256	1,019	1,327	1,717
<b>Total accumulated other comprehensive income</b>	<b>-75</b>	<b>-273</b>	<b>56</b>	<b>2,107</b>	<b>1,655</b>	<b>4,396</b>	<b>2,269</b>	<b>4,055</b>	<b>7,574</b>	<b>5,444</b>	<b>-1,281</b>	<b>7,165</b>	<b>10,091</b>	<b>9,513</b>
<b>Non-controlling interests</b>	<b>3,449</b>	<b>3,533</b>	<b>3,380</b>	<b>3,868</b>	<b>4,264</b>	<b>4,410</b>	<b>3,043</b>	<b>2,472</b>	<b>2,734</b>	<b>2,837</b>	<b>7,197</b>	<b>8,728</b>	<b>14,075</b>	<b>8,794</b>
<b>Total net assets</b>	<b>36,663</b>	<b>36,839</b>	<b>36,949</b>	<b>39,870</b>	<b>41,419</b>	<b>44,984</b>	<b>43,833</b>	<b>49,086</b>	<b>56,979</b>	<b>61,741</b>	<b>62,975</b>	<b>76,771</b>	<b>90,563</b>	<b>92,318</b>
<b>Total liabilities and net assets</b>	<b>123,862</b>	<b>115,969</b>	<b>125,469</b>	<b>131,618</b>	<b>135,890</b>	<b>135,596</b>	<b>130,315</b>	<b>132,171</b>	<b>140,776</b>	<b>160,158</b>	<b>170,638</b>	<b>172,553</b>	<b>183,391</b>	<b>185,797</b>